



ANNUAL GHG INVENTORY RESULTS

1. GHG Emissions | GHG Emissions Summary (metric tons CO₂e)

	2018	2019	2020
Scope 1	9,953	9,537	7,790
Scope 2 ¹	70,234	53,027	41,795
Total Scope 1&2	80,186	62,564	49,585

Scope 1 GHG Emissions Breakdown (metric tons CO₂e)

Emissions Category	2018	2019	2020
Stationary Combustion	5,474	5,223	4,945
Mobile Combustion	3,393	3,314	1,759
Refrigerants	1,086	1,001	1,086
Total Scope 1	9,953	9,537	7,790

Scope 2 GHG Emissions Breakdown (metric tons CO₂e)

Emissions Category	2018	2019	2020
Electricity	70,197	52,967	41,763
Chilled Water	37	60	32
Total Scope 2	70,234	53,027	41,795

Scope 1&2 GHG Emissions Breakdown by Region (metric tons CO₂e)

Region	2018	2019	2020
North America	79,161	61,394	48,517
Central America	732	943	434
Eastern Asia	293	227	634
Total Scope 1&2	80,186	62,564	49,585

Scope 3 Emissions Breakdown (metric tons CO₂e)²

Emissions Category	2018	2020
Purchased Goods & Services	897,000	931,000
Capital Goods	14,000	9,000
Fuel & Energy-Related Activities	(not calculated)	11,000
Upstream Transportation and Distribution	112,000	57,400
Waste Generated in Operations	46,000	37,000
Business Travel	5,000	1,000
Employee Commuting	(not calculated)	10,300
Downstream Transportation and Distribution	3,500	4,000
Use of Sold Products	2,005,000	1,861,000
End of Life Treatment of Sold Products	(not calculated)	89,000
Franchises	12,000	10,000
Total Scope 3	3,565,000	3,713,000

2. Energy/Electricity (kWh)

	2018	2019	2020
Total Energy Use	184,175,751	232,628,635	170,103,045
Total Electricity Consumption³	157,160,924	158,711,860	142,855,020

Energy Use by Facility Type (kWh)

Facility Type	2018	2019	2020
Store	93,470,586	98,325,051	83,085,906
Warehouse	48,612,512	48,880,604	47,443,918
Outlet	24,782,172	48,141,182	23,970,374
Office	13,256,775	33,420,242	12,094,085
Data Center	4,053,705	3,861,556	3,508,763
Total	184,175,751	232,628,635	170,103,045

Total Renewable Energy Use (kWh)

	2018		2019		2020	
	Total Energy Use (kWh)	%	Total Energy Use (kWh)	%	Total Energy Use (kWh)	%
Renewable Energy	3,126,847	2%	34,080,450	22%	32,549,405	23%
Non-Renewable Energy	154,034,077	98%	124,631,410	78%	110,305,615	77%

Renewable Energy⁴ By Facility Type (kWh)

Facility Type	2018	2019	2020
Store	476,031	6,941,665	7,337,964
Warehouse	1,404,478	12,980,736	12,91,266
Outlet	101,253	1,886,901	1,815,386
Office	582,897	8,448,854	7,014,544
Data Center	562,188	3,822,293	3,467,245
Total	3,126,847	34,080,450	32,549,405

Average Energy Use/Normalized Electrical Power Usage (kWh/sqft)

	2018	2019	2020
Average Energy Use	18.4	20.3	15.2

3. Fleet Fuel Consumption (gallons)

Fuel Summary	2018	2019	2020
Total Fleet⁵	93,993	118,988	83,530

Footnotes:

¹ Scope 2 emissions are calculated using the market-based approach, which allows us to account for renewable energy in our footprint

² In 2020 we completed a re-baseline of our scope 3 emissions. We also completed calculations for three new categories

³ All electricity purchased and consumed from the grid

⁴ All renewable energy are purchased Green-e Certified renewable energy credits (RECs) for facilities in Pennsylvania, Ohio, New York, and Texas

⁵ All fuels are from non-renewable sources